

ANNUAL REPORT 2022

Foundation of the University Fund Limburg | SWOL

‘Bridge’ between
Maastricht University
and society



Maastricht University



Universiteitsfonds Limburg
| SWOL |



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FOREWORD

Improve the world, starting with yourself

We live in an extraordinary world, where one revolutionary development seems to follow hot on the heels of the next. In this context, education and research play a crucial role. Research often leads to new insights, which talented students take with them to the labour market and develop further in collaboration with other parties. This in turn can give rise to wonderful results, such as a treatment for a previously incurable disease or a structural solution to challenges in the field of climate change.

To my mind, there is no doubt that science is indispensable for the Dutch economy and society. And like Robbert Dijkgraaf, the education minister, I believe higher education should be accessible to all. We cannot tolerate the fact that women remain under-represented in the upper echelons of academia, business and public administration. This comes down to the quality and inclusiveness of education, a cause to which we at the University Fund Limburg (henceforth: the Fund) are only too pleased to contribute. In doing so, we also stay close to our own articles of association, which make clear our *raison d'être*: to foster education and research on the one hand, and to form a bridge between Maastricht University (UM) and society on the other.

While 2022 was another extraordinary year, punctuated by the aftermath of COVID-19, geopolitical tensions, wars, refugee debate, natural disasters, nitrogen and energy crises, and recession, we as a Fund have done all we can to make a difference within our own sphere of influence. In this report you can read about our annual UM Dinner for the regional business community, during which we shone the spotlight for the first time on three talented UM scientists—with great success. We outline our new Equity and Inclusion Programme, which offers scholarships to young people who face social and financial barriers to study and who are often the first in their families to pursue a higher education. In addition, we describe various crowdfunding campaigns that were conducted, focusing on research projects in the fields of sustainability and health. We were pleased to receive a great number of donations again this year.

I am also happy to announce that, as of 1 September 2022, I have committed to a two-year term as programme director for Lifelong Development (LLO) at UM. In the coming years, the labour market will face challenging transitions in fields ranging from the energy transition and raw materials to the digitisation of work and aged care. The task for institutions like ours is to provide education suited to the future of work; not only for current students, but also for professionals and job seekers, in line with their needs and skills.

Returning to the indispensable contribution of science, I am extremely pleased to be able to take on this wonderful assignment alongside my work for the Fund. Both perspectives revolve around the role of UM as an educator, connector, supporter, platform provider and sparring partner. Without our motivated students and talented academics, however, the university would be a mere foundation beneath an otherwise empty house. Supporting them in their studies, research and further development is something we strive for on a daily basis. To this end, we celebrate each and every success: from the student who starts at UM on a scholarship and the first €1000 raised for a new campaign, to generous donations and innovative research with groundbreaking results that are released directly from UM into society, where they make a genuine difference.

Bouwien Janssen

Director, University Fund Limburg | SWOL |
Director, Development & Alumni Relations
Maastricht University



ABOUT THE UNIVERSITY FUND LIMBURG

This chapter briefly introduces the Limburg University Fund. For more information, please refer to ufl-swol.nl.

1. The University Fund Limburg

Founded in 1965, the University Fund Limburg (Fund) is the external charitable foundation of Maastricht University (UM) and a registered public benefit organisation (ANBI). UM plays an important connecting role, both within the campus walls and beyond. The Fund supports UM in its efforts to foster and promote research and education and serves as a bridge between university and society. In addition to providing grants for academic staff and students, we raise and manage funds for research and social projects at UM. To achieve our objectives, we enter into financial partnerships with individuals (including alumni), foundations and companies, and receive donations from third parties. To this end, our crowdfunding platform umcrowd.nl is an important tool. In 2022, our donors, partners and relations again showed great dedication, fruitful new collaborations were developed, and existing projects were continued with great enthusiasm.

2. The organisation

The Fund is part of UM's Development and Alumni Relations Department. The director of the department, Bouwien Janssen, also fulfils the statutory role of director of the Fund. This enables us to coordinate the activities of the Fund with developments at UM. The department is composed of nine employees who work part or full time. In 2022, a new role, that of Fundraising Support

Officer, was created to carry out communication tasks, assist with organising events and perform various facility/support tasks. Further support activities are carried out by student assistants. An overview of all employees can be found in the appendices.

In 2022 we reinforced the foundations of the organisation, not least through the implementation of the new Ifunds donor system ENGAGE 365 Fundraising. This CRM system allows us to work more efficiently, to systematically involve and engage donors and other stakeholders in our activities, and to stay connected with them for the future. We scrutinised our legal documentation, including donation agreements. We also brought our articles of association into line with new laws and regulations, and supplemented them with internal regulations.

3. The board

The Fund has a General Board and an Executive Board, led by chair Emile Roemer and vice-chair Rianne Letschert. We thank them for their dedication in 2022.

During the year under review, the boards met twice and three times, respectively. An overview of board members can be found in the appendices.

Honorary member Theo Bovens

From 2011 to 2021, Theo Bovens chaired the Fund by virtue of his appointment as Queen's (and later King's) Commissioner in the Province of Limburg. In 2022, in recognition of his commitment to the Fund, he was appointed as an honorary member. We congratulate Theo Bovens on this distinction and thank him for his efforts as chair, a role he fulfilled with verve.



Composition of the board

As several board terms are set to expire in 2023, the composition of the board was scrutinised in 2022. To ensure balance and diversity, the Fund will target candidates with the following profiles:

- Board members with a strong business/commercial background, who represent different parts of the Limburg region and can act as ambassadors for the foundation.
- Board members representing at least three UM faculties.
- Board members from our alumni community who work outside UM, and whose expertise reflects the Fund's strategic spearheads.

In 2022, the framework was developed in agreement with the members of the General Board. Next year we will take the first steps towards a board composition that brings the above goals to fruition. ➡



THE POLICY IN 2022

This chapter outlines the main features of the policy pursued by the Fund in 2022. We divide this policy into five categories, which are addressed in separate sections below.

1. Profile and relationship management
2. Fundraising
3. Grants, scholarships and prizes
4. Secure and sustainable management of donations
5. Involvement of UM alumni

1. Profile and relationship management

In the course of 2022, the Fund organised various activities and events in the context of networking and relationship management. With the corona pandemic largely behind us, online meetings once again made way—to everyone's delight—for live events and face-to-face meetings with valued donors, partners and prospective new relations. The Fund is increasingly focusing on one-to-one contacts, including with UM alumni. We discuss this further in section 5. In terms of profiling, we have been working to draw attention to the Fund as a charity, for example through the national awareness campaign. We address this below, along with the annual UM Dinner and the networking meeting 'UM meets Venlo entrepreneurs.'

Awareness campaign

Hoe word je op een gezonde manier 120 jaar oud? (How do you live to be 120 in a healthy way?) We launched this slogan in early 2022 as part of the national awareness campaign. A partnership between 14 Dutch university funds, the campaign sought to raise public awareness of the importance of research and to promote science as a good cause through radio commercials, social media posts and newspaper advertisements. It was the first time the 14 largest university funds in the country had joined forces to enhance their visibility.

Each university fund 'adopted' a theme. In the context of our theme—health, with a focus on preventive and regenerative medicine—we highlighted two unique UM projects: The Healthy Primary School of the Future (Professor Onno van Schayck) and a project on the natural repair of bone fractures (Professor Martijn van Griensven). The campaign generated broad visibility, including a great deal of online interaction with the public on the importance of science. The aim of highlighting science as a good cause and UM's importance to society was successfully achieved. The partnership will continue in 2023, with a focus on legacies.



'UM meets Venlo entrepreneurs' networking meeting

In October, the Fund joined forces with Ondernemend Venlo, an organisation representing more than 1000 local businesses, to bring together entrepreneurs from across the region at a networking meeting. Hosted by Canon Production Printing in Venlo, the event aimed to deepen UM's ties with the North Limburg business community. During the gathering, Rianne Letschert emphasised the importance of regional cooperation, which is already in evidence on the Brightlands Campus Greenport Venlo. Judith Kamalski, General Director of the Brightlands Institute for Smart Services (BISS), spoke about the use of artificial intelligence in business processes, a topic of interest to organisations of all sizes.

The meeting came about thanks to the dedicated efforts of board member Peter Thissen, (former) chair of Ondernemend Venlo, who plays a key ambassadorial role in North Limburg. We look back on a successful event that strengthened UM's ties with the region.

Maastricht University Dinner 2022

After a two-year hiatus due to the corona pandemic, in April the Fund once again organised the exclusive UM Dinner in the provincial government building. Every year, UM brings together professors with representatives of renowned Limburg companies and external guests to strengthen their ties with one another and with the university during an inspiring evening. This year's theme was 'Young Talent and Innovation'.

Where in previous years the dinner featured a single keynote speaker, this year we gave the stage to three promising young academics. Lauretta Vaassen, Nils Kok and Laura Kollau each briefly presented their own innovative projects, revolving around oral health, (un)healthy buildings and circular engineering, respectively. Each table could vote for what they considered to be the winning pitch. This new format was a great success and will be repeated next year.

All three researchers went home with a cash prize to put towards their work. The annual dinner is thus an ideal opportunity not only to strengthen relationships with the region, but also to advance important research at UM.

The first prize of €10,000 went to Laura Kollau, assistant professor of Circular Chemical Engineering. Kollau studies how to make solvent technologies more sustainable, which could lead to innovations such as environmentally friendly batteries. The other researchers each received €2,000 to put towards their work: Kok on (un)healthy buildings, Vaassen on oral cavity cancer. For Vaassen, who presented her project in public for the first time, the event formed the impetus to take the next step: a crowdfunding campaign through UM Crowd. Her research on the development of a screening tool for oral cavity cancer is part of the annual fund campaign. ➡



2. Fundraising

In 2022, 1,266 private and business donors contributed a total of €1,503,439 to our Fund. Compared to 2021, this was an increase in total donations, but a slight decrease in the number of donors. Various fundraising activities were carried out, a number of which are outlined below.

Crowdfunding

In 2022 we organised eight crowdfunding campaigns for UM projects that will make an impact on both science and society. In total, 1,226 private and business donors contributed €175,771 to these projects. The majority of the donations were made through UM Crowd. The decrease in donations to crowdfunding campaigns and in the number of donors compared to 2021 is partly attributable to various ongoing crises, including the war in Ukraine, the energy crisis and high inflation.

The crowdfunding campaigns in 2022 were:

- Support the fight against kidney disease!
- Queen of Hearts: take action for more research on the female body
- Support Ukrainian Scholars @ FASoS
- Give for a green faculty!
- MPP scholarship for a future policymaker
- Support an innovative screening tool against cancer!
- AD(H)D: support the development of female students
- On the pedals for brain injury!

In the words of a donor

“It was a great adventure to link our sporting efforts to this important societal goal. We were amazed at how many people and organisations offered financial support. We would like to thank all of them. With this support, Marcel Aries of the Brain Battle Fund can take another step forward in his mission to improve the lives of brain-injury patients.”

Patrick Spits | Team KópZorg

Two crowdfunding campaigns aimed to raise money for an existing Named Fund. It is wonderful to see ongoing action being taken to achieve the goals of these funds.

First, the Queen of Hearts Fund drew attention to the need to include women in health and medical research. Emma Janssen and Chahinda Ghossein led a sporting campaign calling on people to get active, both literally and figuratively. Leading by example, in August the team participated in the Ironman—or rather Iron(wo)man—in Maastricht. No fewer than 11 separate initiatives shone a spotlight on the social contribution of the Queen of Hearts Fund, raising a total of €15,500. For her commitment to the Queen of Hearts movement, amongst others, in the autumn Ghossein was voted Topvrouw Limburg 2022.

Additionally, Patrick Spits set up a sporting campaign for the Brain Battle Fund. This initiative is described in the next section.

Spotlight on two crowdfunding campaigns

Running, cycling and swimming for the Brain Battle Fund

Despite receiving intensive care and treatment, many patients with severe brain injuries will be discharged from hospital with a serious disability. Scientists at the MUMC+ are investigating a new, personalised treatment method that could significantly reduce the risk of permanent injury. During the Ironman Maastricht, Team KópZorg—consisting of runner Patrick Spits, swimmer Bart Hauben and cyclist Jos Roeden—raised €6,000 to replenish this Named Fund.



FASoS garden: a wealth of green on the Grote Gracht

In 2022, FASoS began developing a green oasis in the heart of Maastricht. Green spaces improve concentration and memory and reduce stress. This beautiful garden will form a biodiverse backdrop for connection and relaxation, thereby contributing to a sustainable (working) environment. The garden has now been built and the first seeds planted. The next step is to introduce native plants, fruit trees, birdhouses and bench seats. Partly thanks to donations through UM Crowd, a total of €7,750 has already been raised. Depending on the level of their contribution, donors received a FASoS mug or UM jumper, were acknowledged in the Garden Hall of Fame, or adopted a personalised seat or picnic table.

“Our community values sustainability, wellbeing and integration. All these elements come together in the garden initiative, which will form the perfect place for students, employees and visitors to get together—an oasis in the city centre.”
— Cerien Streefland | FASoS director

Annual Fund Campaign

Are you there For Each Other? With this question, we kicked off our annual fundraising campaign at the end of 2022. It has become a tradition at UM to throw our weight behind important societal themes every year. We asked the UM community, including alumni, to contribute to four special projects with a major social impact. The campaign will run until the spring of 2023. With generous donations again coming in, we are pleased to report that we are on track to reach the target amount of €30,000.

Give for ... equal educational opportunities for young people

A university education is by no means a given for everyone. Getting a degree vastly improves a person's job opportunities. However, certain groups of young people face disproportionate social and financial barriers to studying. The new Equity and Inclusion Programme offers scholarships for young people from the Limburg region.

Give for ... a healthy and green generation

Some 15% of Dutch children are overweight, with all the social and medical implications this entails. The Healthy Primary School of the Future is a special programme that teaches children healthy exercise and eating habits. Researchers are currently investigating the effects of ‘greening’ on schools to see whether this further improves sustainability.

Give for ... an innovative screening tool for cancer

In the Netherlands, around 1000 people a year are diagnosed with oral cavity cancer. Half of these patients die within five years; those who survive face treatment with often major consequences. Head and neck oncologist Lauretta Vaassen is developing an innovative screening tool to detect the disease at an early stage, thereby enhancing patients’ quality of life and reducing healthcare costs.

Give for ... skilled healthcare workers in Sierra Leone

Sierra Leone is in urgent need of local healthcare workers who can also serve as health-professions educators able to train others. The School of Health Professions Education (SHE) Collaborates is working with local partners to build a community of practice of healthcare experts who can develop innovative educational courses.



In the words of the Fund

“The Fund connects the ambitions of UM scientists and scholars with our donors’ focus on society. We cooperate in a variety of areas, including health, sustainability and equal opportunities. It gives me great satisfaction to be able to give concrete shape to the urge of donors to contribute to urgent themes in society.”

Guido Vanderbroeck | Senior adviser

Equity and Inclusion Programme

An Equity and Inclusion Programme had been on the Fund's wish list for some time. In 2022, it took concrete shape. In the coming years, the Fund aims to embrace the theme of equal educational opportunities more broadly. We also notice that private and business parties increasingly want their donations to promote equality of opportunity. This programme enables them to put their social ambitions into practice.

Together with private parties and the UM Diversity and Inclusivity Office, the programme facilitates scholarships and supports projects focused on equality at UM. Thanks to various donations, the initial capital exceeded €45,000. The money will be used to fund, among other things, scholarships for young people from the Parkstad region through the newly established Mia Keulaerds Foundation.

UM Partner Programme

In 2021, we approached various companies with the Fund's business proposition. This approach was reassessed in 2022, leading to a new and improved proposition emphasising the importance of corporate social responsibility in companies. The Equity and Inclusion Programme will play a key role to this end.

Named Funds

The Fund manages a total of 30 Named Funds and three professorial chairs. The Named Funds make the largest financial contribution to the returns of the overall Fund. For an overview of Named Funds and chairs, please refer to the appendices.

New Named Fund: Truyen Fund

In 2022, the Fund received a bequest intended for research on elder abuse. The Truyen Fund, named after the testator, was established to channel the funds into PhD and other research on the development of a method for assisting elderly (mostly those living alone), who are abused by their children. It is nice to see that even after her death, Mrs Truyen's ideals live on. The new Named Fund has a unique, interfaculty approach, combining criminal law, criminology and family law with clinical psychology and neuropsychology.

Exposure for the Peter Elverding Chair

In early October, chair holder and General Board member Rob Bauer, together with colleagues Tobias Ruof and Paul Smeets, were honoured during the FIR-PRI Finance and Sustainable Development Awards. The team won the award for Best Published Article with their paper 'Get real! Individuals prefer more sustainable investment.' This is a well-deserved accolade for their valuable work. Professor Bauer attributed the award partly to the research conducted under the auspices of the chair, which focuses on improving sustainable, long-term decision making in companies from a national and European perspective.

Other donations

Donors support a range of UM projects, often with a focus on health sciences and society. In 2022 we received a number of generous donations. Here we highlight three such partnerships.

Support for research by Professor Heike Grabsch and team

As of 2022, the Hanarth Fund is supporting a four-year project led by Professor Heike Grabsch at the UM Department of Pathology. With the help of artificial intelligence, her research group studies immune-system responses in the lymph nodes of patients with oesophageal cancer. The ultimate aim is to shape individual patient care and treatment methods.

Contribution to healthcare in Sierra Leone

Last year, the Fund partnered with development organisation Cordaid to improve healthcare in Sierra Leone, one of the poorest countries in the world. In collaboration with a private donor, Cordaid is funding a project by SHE Collaborates, the international collaboration arm of UM's School of Health Professions. Working with local partners in Sierra Leone, they are building a community of practice of healthcare experts who can serve as health-professions educators able to train others.

Donation for Ukrainian students

After the outbreak of war in Ukraine, tens of thousands of Ukrainians fled to the Netherlands, many of them students. The Tenzin Real-Estate Fund received a generous donation to help these young people resume their studies in the Netherlands. Thanks to the contributions to their tuition fees and living expenses, five Ukrainian students were able to enrol at UM. This is a good example of the power of collaboration to contribute to an urgent societal issue. ➤



In the words of a donor

"Globally, we are working towards a more sustainable world. We have an eye for inclusion and diversity, not only in our workplace but also in society. Supporting the Fund's Equity and Inclusion Programme fits well with our focus on contributing to equal educational opportunities for young people."

Equans Zuid-Nederland | General director, EQUANS Zuid-Nederland

3. Grants, scholarships and prizes

Grants

The Fund awards various grants to both UM staff and students. The board of the Fund has entrusted the management and allocation of many of these grants to the Committee for Academic Expenditure (CoBes) and the Committee for the Support of Student Activities (CooSa). The composition of these committees and an overview of the grants awarded can be found in the appendices. This section provides an overview of the grants awarded in 2022.

Grants from CoBes

A total of 68 applications were submitted. Of these, 63 were awarded full or partial funding amounting to a total of €224,340.65. The majority (€157,574) went to research and education projects, followed by events (€52,516.65) and crowdfunding campaigns (€14,250). Five applications did not meet the criteria or were deemed to have less priority than other proposals.

Grants from CooSa

Fifteen applications were submitted. Of these, 12 were awarded funding amounting to a total of €17,700. Three applications were rejected because they did not meet the criteria.

Scholarships

The Fund awards a range of scholarships to enable all young people to study at UM, regardless of their origin, socioeconomic status or gender identity. In line with the university's aim of fostering inclusion, the grants are often aimed at first-generation students and other young people who face social and financial barriers to higher education. The Equity and Inclusion Programme described in the previous section helps us to bring these goals to fruition. To fund these scholarships, we collaborate with a variety of organisations and private benefactors.

Thanks to the commitment of our loyal scholarship providers, a number of scholarships were again awarded in 2022: the North Limburg Region partnership (one new scholarship, two ongoing), the Jo Ritzen Fund (one new scholarship, two ongoing), the Jan de Limpens Foundation (one ongoing scholarship), the Kanunnik Salden/Nieuwenhof Foundation (two ongoing scholarships) and CANDRIAM (two new master's scholarships, three ongoing bachelor's scholarships).

New scholarship for first-generation students

We are pleased to offer a new scholarship as of 2022: the UM First-Generation Students (FGS) Scholarship. This scholarship is aimed at Dutch students who are the first in their family to pursue a university education. The goal is to lower the financial barriers for this group of ambitious young people. Over the coming five years, a total of 25 students will, with the help of a UM FGS Scholarship, follow a three-year bachelor's programme at one of the UM faculties. What makes this scholarship particularly special is that the private donor is a UM alum. This is a good example of the desire we see among our alumni to give back to their alma mater; an urge that we as a Fund are happy to facilitate, for example by focusing on one-on-one contact with alumni. We discuss this further in section 5.

The UM FGS Scholarship aligns with the Fund's intention to embrace the theme of equal educational opportunities more broadly in the coming years. In late 2022, the Fund established two further scholarship programmes: the Mia Keulaerds Scholarship Programme and the De Ridder Scholarship Programme. Both foundations are committed to equal opportunities for young people from the Parkstad region and from Maastricht and surrounding areas, respectively, by offering scholarships for bachelor's programmes at all UM faculties. In 2023, these valuable partnerships will take concrete form under the auspices of the Equity and Inclusion Programme.

Prizes

Along with the aforementioned Young Talent and Innovation Award, during the UM Dinner, the Impact Prize was presented by Rianne Letschert. This award, consisting of a cash prize of €3,000 and an artwork, is presented annually for PhD research with the greatest impact on society. This year's award went to Katya Sion for her PhD dissertation 'Connecting conversations: Experienced quality of care from the resident's perspective: a narrative method for nursing homes'. Sion developed a new method to measure the perceived quality of nursing-home care through personal stories.



Scholarship in the spotlight 1

Nisali Perera

In the summer, Bouwien Janssen and Corine de Ruiter of the Wagenaar Fund, the scholarship provider, met Sri Lankan student Nisali Perera. To show her pride in her roots, Perera wore a traditional sari for the occasion. With her charm, perseverance and great social commitment, she is an example for future students.

Perera is following UM's two-year master's programme in Forensic Psychology. During the meeting she discussed the contrast between life here and at home: poverty, sky-high inflation, nationwide protests and child abuse in Sri Lanka, versus the exuberant atmosphere of peaceful Maastricht. Sitting still is not in her DNA: alongside her studies, Perera wrote a module on sex education for the Open University of Sri Lanka and volunteered at the Refugee Project Maastricht. After her studies, she would like to continue to pursue her passion for research on the violation of children's rights.



Scholarship in the spotlight 2

Paula Sultanof

Last September, Belgian-Azerbaijani student Paula Sultanof started the bachelor's programme at UM's European Law School with the help of a Jo Ritzen Scholarship. Sultanof speaks seven languages, including Dutch. Improving her Dutch was one reason she wanted to study in Maastricht. Sultanof had long dreamt of working at the Ministry of Foreign Affairs. Since moving to UM, her horizons have broadened. Recently she joined the European Youth Parliament. She feels assured of her future, even if she doesn't yet know what it will bring. "My Azerbaijani grandfather always told me to be curious about everything. He encouraged me to study and continually learn new things, especially languages: 'The more languages you know, the more people you become.' Thanks to this scholarship, I can make my dreams come true." ➤



4. Secure and sustainable management of donations

An increasingly sustainable investment policy

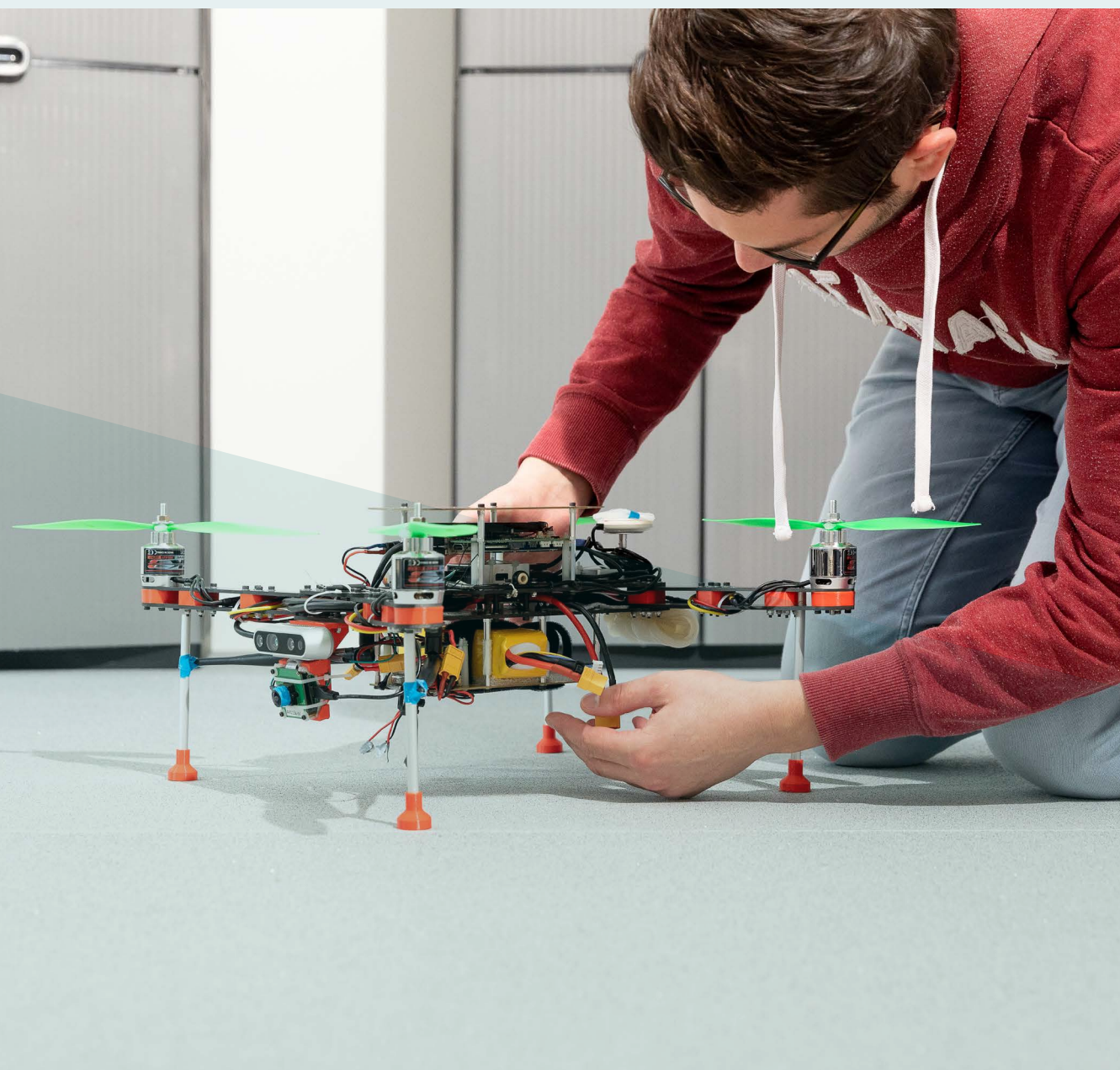
The Fund's asset-management portfolio pursues a passive and moderately defensive investment policy. As early as 2019, we opted for sustainable (light green) asset management. In 2021, we set out to investigate whether we could make our investment portfolio even more sustainable. We are pleased to report that by the end of 2022, we transitioned from light to dark green. By investing in more sustainable stocks, we have been able to fundamentally improve the sustainability of our asset-management portfolio and reduce sustainability risks. More sustainable investments have also given rise to a more concentrated portfolio.

Northern Trust Leaders index funds

Initially we invested in the Northern Trust ESG index fund. ESG stands for Environmental, Social and Governance, meaning the Fund does not invest in weapons, tobacco, thermal coal or companies that violate the principles of the United Nations. Northern Trust is also an active participant and initiator of the Climate Action 100+ initiative. At the end of 2022, we switched to an even more sustainable variant: the Northern Trust Leaders index fund. This index fund excludes various companies, requires an ethical assessment and invests in only the top 50% most sustainable companies. In the coming years, we will continue to discuss with our house banker how we, as a relatively small investment fund, can optimise the sustainability score of our equity funds. Based on the investment reports from our house banker, we can again conclude that our investment portfolio to date fully complies with the Paris Agreement on the maximum permitted CO2 emissions. Through its investments, our portfolio also contributes to the 17 Sustainable Development Goals of the United Nations.

Developments in the global market

For the financial markets, 2022 was an exceptional and highly uncertain year. The after-effects of the corona pandemic were initially still palpable. Just when the economy appeared to be on the verge of recovery, various global crises broke out. This included the war in Ukraine, which in turn led to tightened monetary policy by central banks, high inflation and the risk of an imminent recession. As a result, losses were incurred across all asset classes. Both stocks and bonds, which normally move in opposite directions, fell by more than 10%. The last time both asset classes saw a drop of this magnitude was in the 1980s. Naturally, our investment portfolio was also affected, with a net result of -12.18% in 2022 (gross -11.91%). ➡



5. Involvement of UM alumni

Our graduates have fanned out across the world, developing successful and meaningful careers in a multitude of fields. Just as their experiences at UM contribute to the development of their careers, at certain points in their lives they cross paths with their alma mater once more. UM places great value on building lasting, reciprocal relationships with its alumni community, which is soon set to pass the magical threshold of 100,000 alumni. For the Department of Development and Alumni Relations, to which both the Fund and the Alumni Office belong, expanding and deepening our relationships with high-impact alumni is an important spearhead. The mission of the alumni policy 2021–2026 revolves around building reciprocal, sustainable and meaningful relationships with alumni in a close-knit (inter)national academic network of diverse communities.

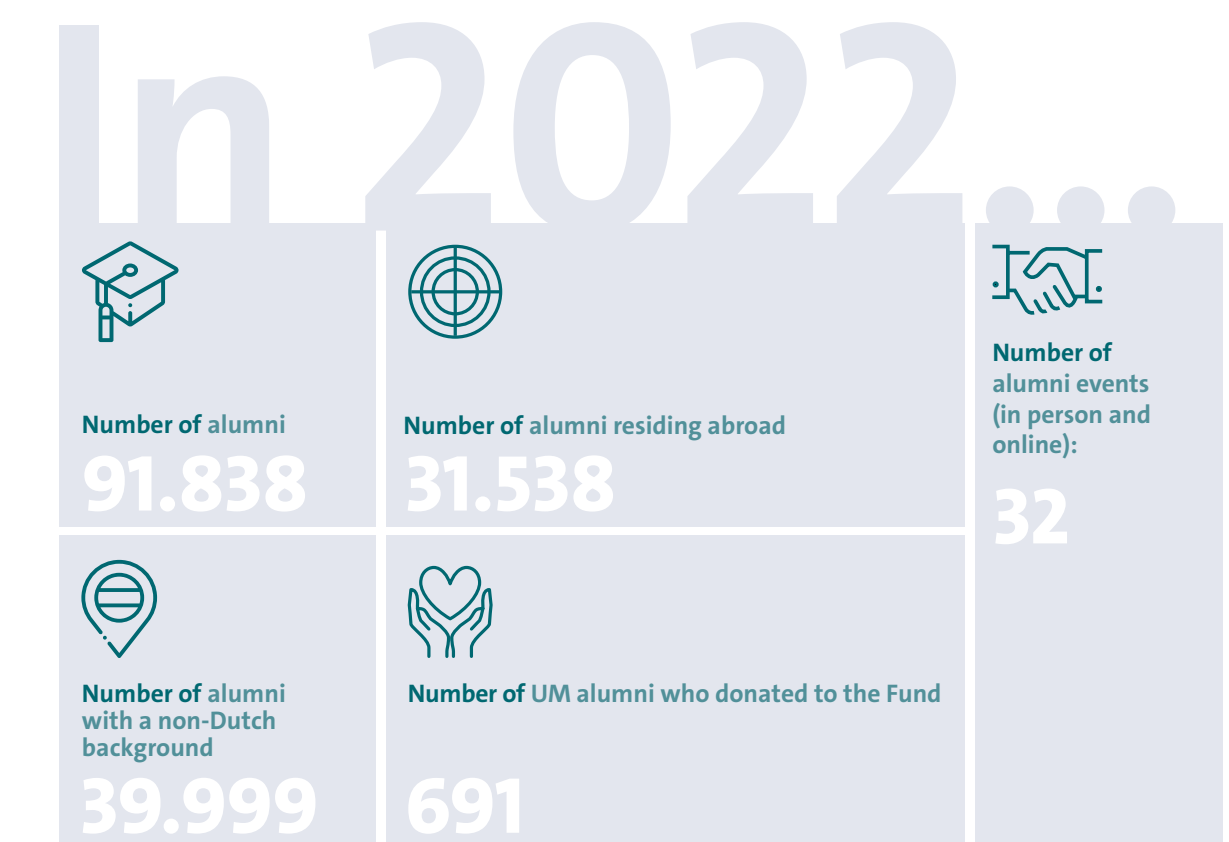
Based on the results of a large-scale needs survey among alumni in 2020, the alumni policy focuses on three pillars: networking, lifelong development and giving back. With a view to the latter pillar, the Fund aims to pave the way for alumni who wish to give something back to their alma mater. This contribution may be an immaterial one, such as sharing knowledge, coaching students or advising on educational development. It can also take the form of a financial contribution; for example, to the annual For Each Other campaign, which forms the backbone of our fundraising efforts among alumni. Section 3 discussed the annual fund campaign in detail. In 2022, hundreds of alumni again donated to four UM projects with a societal impact, focused on equal educational opportunities, cancer research, a healthy young generation and improved healthcare in Sierra Leone. Alumni also donated to other UM projects that are close to their hearts.

Thanks to the recurring annual fund campaign, the tradition among our alumni of giving back to their alma mater is steadily taking root. These donations often lead to fruitful dialogue and connections between academia and external organisations. In 2022, concrete steps were taken to solidify these relationships. In the coming period, the Fund will further intensify its one-on-one contact with members of the alumni community in an effort to meet the societal ambitions of both alumni and university. Our collaboration with the Netherland-America

Foundation (NAF) and Transnational Giving Europe (TGE) also enables alumni to make tax-deductible donations to UM.

Second UM Star Show

In June, the Alumni Office organised the second UM Star Show for alumni, donors and students. This year's theme was 'Global leadership on climate change.' While the corona crisis meant the 2021 event was held entirely online, in 2022 a hybrid form was possible: an inspiring talk show on sustainability and leadership at the MECC Maastricht. In 2023, the UM Star Lectures will again take place at 14 locations across Europe; the Star Show was an alternative concept developed in connection with the corona measures. ➡



Balance as at 31 december 2021 (after proposed profit appropriation)	31 12 2022	31 12 2021
Asset in €		
Fixed assets		
Financial fixed assets:		
Effects	7.790.268	8.387.558
Current assets		
Receivables and accruals:		
Contributions	0	0
Other receivables	251.359	78.642
Accrued interest	26.398	29.787
	277.757	108.429
Liquid assets	1.543.792	1.507.690
	9.611.817	10.003.677

	31 12 2022	31 12 2021
Liability in €		
Equity		
General reserve	3.891.772	4.618.014
Appropriation reserve Brains Unlimited Pioneer Fund	16.342	17.769
Named Funds	4.099.543	4.082.545
	8.007.657	8.718.328
Short-term debts and accrued liabilities		
UM Scholarship Fund	57.933	36.751
Other funds	561.053	218.013
Contributions still to be paid	949.626	930.270
Prepayments	0	75.000
Accountant fees and administration costs	13.375	15.450
Other	22.173	9.865
	1.604.160	1.285.349
	9.611.817	10.003.677

Profit and loss statement, 2022	Realisation 2022 €	Budget 2022 €	Realisation 2021 €
Scholarships and funds received	595.510	290.000	74.892
Scholarships and funds awarded	-252.471	-295.000	-39.668
Change in balance sheet	-343.039	5.000	-35.224
Result: scholarships and funds	0	0	0
Named Funds received	866.433	875.000	938.248
Grants awarded by Named Funds	-531.854	-856.000	-646.014
Result: Named Funds	334.579	19.000	292.234
Return on investments, incl. exchange results	-725.480	200.000	611.247
Other income	36.590	60.000	24.530
Release of past allocations	19.973	20.000	30.109
Amounts allocated	-244.856	-192.000	-172.077
Costs	-131.477	-105.000	-55.623
Result: other activities	-1.045.250	-17.000	438.186
Total operating result	-710.671	2.000	730.420

LOOKING AHEAD

What will 2023 bring for the Fund? With significant social developments—positive and negative alike—following one another in rapid succession, predicting the future is becoming ever more difficult. And there is little we can do about this. Naturally, we are keeping a close eye on developments, and try to shape our activities and fundraising campaigns flexibly and appropriately in response. But even the near future remains hard to foresee.

As inhabitants of an increasingly overpopulated planet, in recent decades we have faced challenges ranging from climate change, the energy transition, depletion of raw materials, food shortages, inequality and poverty to a shortage of knowledge workers and an ageing population. In the coming year, we at the Fund will thus do best to simply stay close to ourselves and our own longstanding ambitions: stimulating (equality of) education and research at UM, and building a bridge between university and society.

Given the role that academia plays in seeking solutions to the abovementioned challenges, we must first and foremost offer a helping (financial) hand to talented researchers who can contribute to a better, more sustainable world through their work on topics such as renewable energy. We must also continue to facilitate scholarships for young people whose access to university is hindered by their family situation, origin or gender identity. The obstacles are not always purely financial; in some cases parents simply do not view higher education as a self-evident path to pursue. By breaking down such barriers, we help to reduce the shortage of knowledge workers.

In the coming year, we aim to turn threats such as the ageing population into opportunities. The oldest alumni of our relatively young university—which will celebrate its 47th anniversary in 2023—are approaching retirement age. This is a period in which people often reflect on their lives and think about what they can offer in return for the opportunities from which they themselves benefited. In 2023, we will start a legacy campaign to raise awareness among potential donors of the option of leaving bequests to good causes. This is a logical follow-up to the joint awareness campaign of 2022; again, it will be conducted in collaboration with 13 other university funds in the Netherlands, with the goal of enhancing our collective impact.

Naturally, we will continue to pursue with enthusiasm the activities that proved successful in the past year, such as the UM Dinner with pitches by three talented young researchers, crowdfunding campaigns with an eye for socially relevant themes, and networking meetings for academics and businesspeople from across the region.

Finally, in 2023 we will take the final steps to professionalise our internal organisation, systems and administrative processes. Such steps contribute to the efficiency of our relatively small, yet highly committed and energetic team. This in turn gives us more time to support education and research—which is, after all, what we do it all for!

Bouwien Janssen

Director, University Fund Limburg | SWOL |
Director, Development & Alumni Relations
Maastricht University



APPENDICES

List of abbreviations of UM faculties

FASoS:	Faculty of Arts and Social Sciences
FHML:	Faculty of Health, Medicine and Life Sciences
FPN:	Faculty of Psychology and Neuroscience
FSE:	Faculty of Science and Engineering
LAW:	Faculty of Law
SBE:	School of Business and Economics

Named Funds and chairs in 2022

Academic Heritage

- Friends of the Maastricht Academic Heritage Fund

General academic support

- A-KO Fund
- Knowledge Transfer Fund
- MPCER Fund
- Professors’ Fund
- Science Practice Fund
- UCM Fund
- Wagenaar Fund

Health

- Age@Minds Fund
- Anonymous Named Fund for Anorexia Nervosa
- Atoms2Anatomy Fund
- Brain Battle Fund
- Brains Unlimited Pioneer Fund
- Excalibur Fund
- Healing Heart Fund
- Health in Slums Fund
- Limburg Fund for Rehabilitation
- M4I Fund
- Mark Post Research Fund
- Queen of Hearts Fund
- SHE Fund
- Van De Laar Fund

People and society

- Geert Hofstede Honorary Fund
- GRESB Research Fund
- Hofstede Fund for Culture Research
- Human Animal Sustainability Fund

Human rights/rights of the child

- Children’s Rights Research Fund
- Theo van Boven Fund

Students

- Jassim Aba Al-Khail Fund
- Student Housing Fund

Chairs

- Chair of Youth, Nutrition and Health
- Peter Elverding Chair
- Solberg-Verlinden Chair

CoBes grants awarded in 2022

On the recommendation of the Scientific Grants Committee (CoBes), the University Fund Limburg awarded grants to the following scientific projects and events in 2022.

Faculty of Arts and Social Sciences (FASoS)

- Hosting of five (former) West-European speaker identification experts to interview them in a witness seminar setting, followed by a workshop on Forensic Voices: Cultures of Identification through Sound in which scholars specialized in the history of speaker identification practices discussed pre-distributed papers.
- De Limburgse Maas: historisch rivierlandschap met toekomst / The Meuse: past, present and future of the Limburg riverscape. The event was a three-day Dutch-Belgian conference about the riverscape of the Meuse in Limburg. The conference focussed at changing relationships between men and the river from prehistory to today.
- EMI, ICLHE and Englishization: Reflecting on the changing university - The conference examined the impact of English-medium instruction (EMI) on the university and society.
- Research project “DEALIGN. The project explores what coordinative practices are used when designing and implementing curricula, to prevent de-alignment and ensure quality control at programme level. The project contributes to substantiating the reputation of Maastricht University as one of the leading research universities in learning and innovation research.

Faculty of Health, Medicine and Life Sciences (FHML)

- Project to understand how people with various epistemologies and attitudes consume health-related information online, and what they (dis)trust and why. Developing software that will allow to conduct an empirical study on online searching behavior, and pinpoint best practices / pitfalls in interpreting health-related information.
- Research project ‘Towards a better understanding of personal characteristics contributing to sexual harassment in the workplace’. The study employs insights from Psychology and Health Promotion to better understand personal characteristics contributing to sexual harassment endorsement.
- RICO - International project to understand patients’ preferences for framing fractures risk and to assess at which fracture risk patients would be willing to initiate medications.
- Autoimmune hepatitis (AIH) research workshop. International event on important unresolved aspects of AIH.

- Project investigating the parameters of the ongoing “Queen of Hearts” study. The formerly preeclamptic and parous control women in the “Queen of Hearts” study will be asked to fill in validated questionnaires related to work participation (Work Ability Index and Work Limitations Questionnaire), quality of life (Short Form Health Survey), psychopathology (Symptom CheckList 90) and cognitive performance (Cognitive Failure Questionnaire and Behaviour Rating Inventory of Executive Function scale for Adults).
- Project to investigate the blood-tear-barrier (BTB) at fundamental level, by investigating the level of blood-derived proteins (e.g. serum albumin) in tear fluid of healthy persons and patients.
- Dutch-German Joint meeting of the Molecular Cardiology Working Groups (DGJM). An intra-European interaction platform for scientists and clinicians from Germany and Netherlands, who research the molecular mechanisms underlying cardiovascular (patho)physiology and their potential for clinical translation, to actively communicate their latest, often unpublished results.
- Project on the expression of microRNAs in plasma derived extracellular vesicles (EVs) from a porcine multiple trauma model, executed in collaboration with the University Clinics of Aachen and Ulm.
- Research on the development of patientspecific 3D printed phantom and brachytherapy applicators.
- Exchange meeting between French researchers with researchers from Maastricht University on three of the five priority themes regarding collaboration within the European Union: Paediatric Cancers, Cancer Prevention, Cancer & Employment.
- Pint of Science festival. Pint of Science delivers interesting and relevant talks on the latest science research in an accessible format to the public – mainly across bars and cafes.
- Symposium from the Living Lab of Ageing and Longterm care and Ciro. To connect with people working in care for older people and frail people with chronic diseases and to raise awareness of the importance of old age medicine and the challenges and opportunities for the future.
- Study on the visualization of microvascular structures, i.e. endothelial glycocalyx and lipofuscin, within the wall of intracranial aneurysms (IAs). The ultimate goal of this study is to improve our understanding of aneurysm formation and rupture, and to identify novel targets for non-invasive preventive therapies for aneurysm formation and rupture.
- Project to establish novel cell-based Surface plasmon resonace (SPR) application, including small molecular-cell, biomolecular-cell, and cell-cell interactions. By mimicking the TME, and real-time monitoring of cell activities. This research will gain more new knowledge on the pathology of tumors, and obtain more ideas about immunotherapy.
- Project to establish and calibrate a prototype of a user-friendly QPI platform using the differential phase contrast technique. Since there are no off-the-shelf commercial QPI platforms, this project can provide a novel imaging method and will boost the search for quantitative biomarkers of eye and brain diseases.

16. Workshop ‘Patient engagement in drug development: moving beyond tools and standardization?’. The workshop aimed to strengthen relations between UM and society, to contribute to the valorization of research findings and improve current patient engagement practices by initiating a close dialogue with relevant stakeholders, and to showcase and further CAPHRI’s ongoing efforts to render science more open and deeply engaged with society.
17. Pub-up your poison - International conference of Toxicology to bring together congress delegates, UM-students and inhabitants of Maastricht to discuss societally relevant topics in toxicological research. Students of the FHML honours programme were involved in organizing the event and acted as hosts.
18. REXPO’22, 1st International Conference on Drug Repurposing - A highly interdisciplinary, international conference associated with REPO4EU, a prestigious platform project funded by the European Commission on big data and AI-enabled drug repurposing, the next big thing after drug discovery in which Europe has a chance to become a world leader in precision medicine.
19. Project to establish a proof of concept for magnetomechanical Deep Brain Stimulation (DBS) as a superior alternative to classical DBS.
20. Study to investigate if neuromuscular electrical stimulation can be used to treat cognitive decline in spinal cord injury patients.
21. Project to provide a better understanding of brain function and pathophysiology mechanisms. The results may provide new insights into the underlying mechanisms of cognitive decline and white matter damage, which can be first steps towards novel markers of disease progression.
22. Project to investigate the neuropsychological working mechanisms of IEMT (Integral Eye Movement Therapy) and establish the clinical applicability/ effectiveness of IEMT in adults who have not sufficiently benefited from EMDR therapy.
23. Netherlands Society for Extracellular Vesicles (EV) meeting to provide a national interaction platform for Dutch scientists and clinicians, who research the biology of EVs, their contribution, therapeutic value and applicability to different fields of biology, medicine and life sciences, to actively communicate their latest, often unpublished results and network with their peers.
24. Project, together with Instrument Development, Engineering & Evaluation (IDEE),to develop a novel smartphone case to enhance heart sound collection. Moreover, the smartphone case will also contain electrocardiogram electrodes for assessment of electrical activities of the heart. The smartphone case will be tested in healthy volunteers and heart failure patients.
25. Study to assess and understand knowledge (deficits) on the relation between obesity and cancer and existing barriers in communication and motivation in HCP and in patients. These results will serve as pilot data for larger grant proposals and as the starting point for development of effective programmes to support lifestyle change.

26. A qualitative fieldstudy (pilot) with DemenZie via a to-be-developed prototype Interface, in which various options for the functions of this interactive ‘windowvisit are explored, focused on usability, usefulness, facilitators and barriers, with the target group: casemanagers, people with dementia and caregivers living at home, and a school class. The focus is on people with dementia living at home.

Faculty of Law (LAW)

1. Conference ‘Back to the Future of Property Law’. The symposium focuses on the question of how property law can be optimized to meet the demand for a more sustainable society.
2. Competition & IP in the Digital Markets: a comparative & inter-disciplinary perspective Hybrid international academic conference. Offering an inter-disciplinary platform to academics with background in law, economics and social sciences to assess the effectiveness of EU intellectual property and competition law in the digital economy.
3. Project investigating central features of civil procedural traditions globally in order to provide a sound theoretical basis for exploring possibilities of further harmonisation of dispute resolution in civil/commercial matters.
4. Exchange of Information for Tax Purposes and Administrative Cooperation within the European Union: Taxpayers’ rights, Transparency and Effectiveness. Academics and experts discuss about transparency, digitalization, taxpayers’ rights and the effectiveness of the current legal EU framework on exchange of information and administrative cooperation for tax purposes.

Faculty of Psychology and Neuroscience (FPN)

1. Synergies and Crossroads in Psychedelic Research and Therapy. The aim of this symposium was to offer junior academics and students from all over Europe the opportunity to actively engage in critical dialogue (between themselves and senior scientists) to identify fruitful versus detrimental pathways towards a sustainable, public health-oriented implementation of psychedelic-assisted treatments.
2. Research to obtain a comprehensive picture of 1) defendants’ strategy decisions during their criminal investigation, 2) their comprehension of the risks and benefits of these decisions, and 3) how defendants view the contribution of their lawyer in their strategy decisions.
3. Project on Mindfulness-Based Stress Reduction (MBSR) training. A quantitative effect evaluation of newly developed brief audio clips, complemented by a qualitative process evaluation (interviews with a subsample of participants). The ultimate aim of the project is to develop an app that will contain the MBSR training, and that will also be connected to the FitBit.

4. Study to gain insight in the false memory potential of therapeutic techniques used in PTSD treatment. More specifically, the effect of IE and ImR on the (in)correct recollection of a negative experience.
5. Creative insight in mathematics & AI - Event for an interdisciplinary crowd of researchers to discuss urgent questions about the state and future of mathematics and the roles of creativity and AI.

Faculty of Science and Engineering (FSE)

1. Project on developing printed game sets that will be used to facilitate the dissemination of game knowledge collected and computed at DKE to a larger public and to improve the study. Playing on physical boards helps users to discover particular sensations that only come out through human-to-human play, for example, experimenting with strategies or possible rules to gauge how they would feel to play.
2. Project to investigate European miscarriages of justice to provide a comprehensive overview of the cases, their causes and risk factors. The goal of this project is to collect European cases of miscarriages of justice and to examine their causes in order to prevent false convictions in the future.
3. Project aiming at significantly enhancing the exposure and confidence of students towards state-of-the-art scientific research and use of specialised software. The analyses will be novel and are expected to result in quality scientific outcome and provide new opportunities.
4. Game AI Applications for Historical Games Research.This workshop gathers AI researchers, archaeologists, and historians who study games to develop cross-disciplinary approaches to historical games and to develop new AI techniques. The goal of this event is to draw from the fields of games AI, archaeology, and history to explore better ways to preserve and rejuvenate traditional and ancient games from around the world and to improve methodologies in their own fields by borrowing theoretical frameworks and methodologies from each other.
5. Ice Age Mammals Symposium. Symposium on Pleistocene Mammal Evolution and Paleontology, with professional lectures component and public outreach component. Organized at FSE / MSP, in collaboration with the Werkgroep Pleistocene Zoogdieren (WPZ), Maastricht Natural History Museum (NHMM) and city of Maastricht (gemeente).
6. Project focused on the production of 3D printed tablets for colonic drug delivery based on oral administration. The ultimate goal is to treat moderate/severe ulcerative colitis for patients who do not respond to conventional therapies and recommended drug doses.

7. Project to professionally produce videos on Einstein’s theory of relativity, black holes, gravitational waves, Einstein Telescope and ET-Pathfinder, their measuring techniques, and the prime location of South-Limburg for gravitational wave science in the next decades. These will be hosted on a UM-hosted national educational website on gravitational wave science, on which current and prospective students in secondary education, MBO, and HBO, as well as their teachers, find a complete didactical lesson plan on the exciting physics and instrumentation of gravitational wave science.
8. Study to investigate the peculiar adaptive nature of the dwarfed ruminant Myotragus during its five million years of existence on the Balearic Islands. The morphology and lifestyle of this insular bovid is analysed using an extensive dataset of virtually reconstructed fossil material alongside dietary proxies.

School of Business and Economics (SBE)

- 1. Project mapping the knowledge created at the Brightlands Institute for Supply Chain Innovation BISCI (project reports, student theses, expert interviews, decision support tools, etc.) and investigate the channels through which different stakeholders prefer to access it.
- 2. Maastricht Behavioral Economic Policy Symposium 2022 (M-BEPS). The goal of M-BEPS is to foster the exchange between academics and practitioners who are interested in behavioral economic policy.
- 3. Policy seminar ‘What are the main findings on the effects of Covid-19 for pupils and schools? And what did it bring?’ The seminar includes the topics: consequences for pupils and teachers, what can schools do and what did it produce.
- 4. Climate Risk and the Dutch Real Estate Market. Symposium celebrating the launch of the new 5-year RED&BLUE: Real Estate Development and Building in Low Urban Environments research program.
- 5. Study to demonstrate a strategy to identify fake news; 3 goals: response time can be used to identify accurate fake news detectors; collect data on fake news detection outside of US context and expand research on fake news detection.
- 6. The Frontiers in Service Conference. This conference is considered to be the world’s leading annual conference on service research. The goal of the conference is to share cutting-edge scholarship, to offer a forum to connect or stay connected to other researchers in the field, and to discuss and get feedback on issues and ideas related to service research.
- 7. Research project on “Sextortion in access to Water, Sanitation, and Hygiene services in Mexico”. The project is conducted in collaboration with the Water Integrity Network (WIN), a Berlin-based NGO and multiple local partners in Mexico.

FaSos, LAW & UM Library

- 1. Once Upon a Law: The Grimm Brothers’ Stories, Language, and Legal Culture. This event aims to help the public understand the unexpected connections between storytelling, language, and law. It further aims to intrigue and engage the audience with an unusual approach to stories and legal history.

Maastricht University Office – Marketing & Communication

- 1. Kim Veltman’s Conference - A Reevaluation. The goal of the event is to reignite broader interest into a scholar whose work cut right across traditional subject disciplines among interested students and teaching staff of adjunct programs (primarily FASOS and FSE) and the public in general.

Crowdfunding campaigns with subsidy as a first contribution to kick off the campaign

- 1. Contribute to a healthy generation. This research by Prof. Dr. Onno van Schayck (CAPHRI) contributes to making the Healthy Primary School of the Future more sustainable. In the project, the Green Healthy Primary School, interventions and research will be implemented on how greening of schoolyards can further contribute to the health, wellbeing and cognitive performance of our young people (FHML).
- 2. Give for a (pain) free life! The research of Prof. Dr. Martijn van Griensven (MERLN) focuses on innovation in the natural repair of bone fractures. He conducts research into developing implant structures that naturally fill fractures. This campaign enables to highlight the social importance of UM nationally (FHML).
- 3. Take action for more research on the female body. Queen of Hearts wants to improve women’s health and to bring even greater attention to it. For years, medical research has been based on men. Partly because of this, it is very difficult to get funding for a large-scale study among women (FHML).
- 4. Support the fight against kidney disease! As part of the Social Impact Project talented Biomedical Sciences students at Maastricht University want to develop a mobile app. The goal: prevention in the field of kidney disease, raising awareness about kidney failure and adopting a healthy lifestyle. In particular, they are targeting the younger generation (FHML).
- 5. Give for a green faculty! As part of the Sustainable UM2030 and the Green Impact Programme, the Faculty Board of FASoS has created a brand new garden at the back-side of Grote Gracht 76. The garden has already been designed and built, but it still needs to be decorated with greenery, native plants, fruit trees and birdhouses, and with seats for outdoor tutorials (FASoS).
- 6. Give to... an innovative screening tool against cancer! Head and neck oncologist Lauretta Vaessen and her team are working on an innovative screening tool for the early identification of the risk of oral cavity cancer. By examining the bacterial composition in the mouth, doctors may be able to identify people with an increased risk of the disease at an early stage. Rapid detection will promote prevention, limit the medical consequences and significantly increase the chance of cure. In addition, the team aims to raise awareness of general health and the importance of oral hygiene in order to reduce the risk of oral cavity cancer (FHML).
- 7. AD(H)D: support the development of female students! Eveline van Eerd, master’s student at the Faculty of Psychology and Neuroscience, knows very well what it is like to live with AD(H)D. As a woman, she experiences the disorder differently than her fellow male students, since AD(H)D symptoms and associated support needs differ between men and women. However, research is still mainly focused on the male brain and body. With her campaign, Eveline wants to raise awareness for this matter, identify the needs of female students and create an action plan for Dutch educational institutions (MBO, HBO and WO). A first, concrete step is to organize focus sessions to identify experiences and needs (FPN).

CooSa grants awarded in 2022

- Annual MOSA conference.
- Veritas Forum Maastricht; conversation between two academics regarding the question: how can science and religion complement each other?
- Psi-Hub Forensic Psychology Podcast and Youtube Channel; create a platform with discussions/videos/research findings.
- Art across borders; art activities between Maastricht students and refugees.
- Sustainability Week – collaboration between Green office and KAN Party.
- UM Chess Championship 2022: for employees and students.
- “Set your own Limits”, part of the annual INKOM.
- Request for new iGEM (International Genetically Engineered Machine) project.
- Establishing a chess circuit to structurally organise chess tournaments.
- Organisation of wine/bites workshops by Vinum for UM students.
- Organisation and participation conference in Barcelona for the special honours programme FHML.
- Shared CooSa/CoBes application (50%/50%) for the event ‘Pub up your Poison’.

CoBes board members 2022

- Bijsterveld, K. (FASoS) (as from October)
- Engeland, van, M. (FHML)
- Heeringa, A.W. (LAW) (until June)
- Janssen-Kuijpers, B. (University Fund Limburg, chair)
- Kar, van der, A. (alum) (until June)
- Klingenstijn, M. (University Fund Limburg, secretary)
- Klip, A. (LAW) (as from June)
- Marques dos Santos, C. (SBE)
- Offerein, F. (FSE)
- Sagana, A. (FPN)
- Smits, L. (alum) (as from June)
- Stephenson, P. (FASoS) (until October)

CooSa board members 2022

- Buck, A. (Support Officer Fondsenwerving, Universiteitsfonds Limburg/SWOL, secretaris)
- Hendrickx, B. (Vice-directeur UM Studenten Service Centrum)
- Janssen-Kuijpers, B. (Directeur Universiteitsfonds Limburg/SWOL en Directeur Development & Alumni Relations, voorzitter)

- Lemmens, N. (namens Onafhankelijk Maastricht, tot december)
- Roelofs, L. (namens MUSST, tot september)
- Ten Haaf, T. (Maastrichtse kamer van Verenigingen: namens Tragos, SV Koko, Circumflex, tot september)
- Van der Beek, A. (namens culturele verenigingen; Studentenorkest, Studentenkoor, Alles is Drama, tot september)
- Westerbeek, F. (International Students)

Employees of the Department of Development & Alumni Relations, 2022

- Booij, D. (fundraiser) (until January)
- Buck, A. (support officer fundraising) (as of February)
- Brink, van den, A. (communications officer) (as of September)
- Hanneman, E. (financial consultant/data analyst)
- Hartmans, M. (fundraiser) (until July)
- Houben, J. (support officer Alumni Office)
- Janssen-Kuijpers, B. (director)
- Klingenstijn, M. (office & event manager)
- Mourik, van, D.J. (alumni officer/data analyst)
- Oosterloo, T. (communications officer) (until September)
- Pesch, C. (event & community coordinator) (as of September)
- Pirovano, B. (alumni officer) (until May)
- Vanderbroeck, G. (senior advisor Fundraising)
- Warnier, J. (alumni officer)

Members of the Executive Board of the University Fund Limburg/SWOL 2022

- Roemer, E. (chair, King’s Commissioner in the Province of Limburg)
- Letschert, R. (vice chair, President of the Maastricht University Executive Board)
- Niessen, N. (secretary, Partner Boels Zanders Advocaten; alum Faculty of Law)
- Pluymakers, R. (treasurer, Regional Managing Partner Ernst & Young)
- Joosten, E. (CEO Arion International; alum FHML)

Members of the General Board of the University Fund Limburg/SWOL 2022

- Bauer, R. (Professor of Institutional Investors, alum SBE)
- Blaauw, D. (Board advisor Gemeente Valkenburg; alum Faculty of Law)
- Egbrink, oude, M. (Scientific director, FHML Institute for Education; Department of Physiology, School for Health Professions Education; FHML alum)
- Galama, A. (Public affairs adviseur Regio Food Valley; alum FASoS)
- Jong, de, M. (Founder and managing partner, Monitor Capital Partners; SBE alum)
- Penn-te Strake, A. (Mayor of Maastricht)
- Schok, T. (Surgeon-oncologist & physician-scientist in the Nederlands Kanker Instituut Antoni van Leeuwenhoek Amsterdam; alum FHML)
- Schreinemacher, M. (managing director KRECO NV; alum FHML)
- Thissen, P. (Honorary ambassador of Limburg, Former chair Ondernemend Venlo)

Credits

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